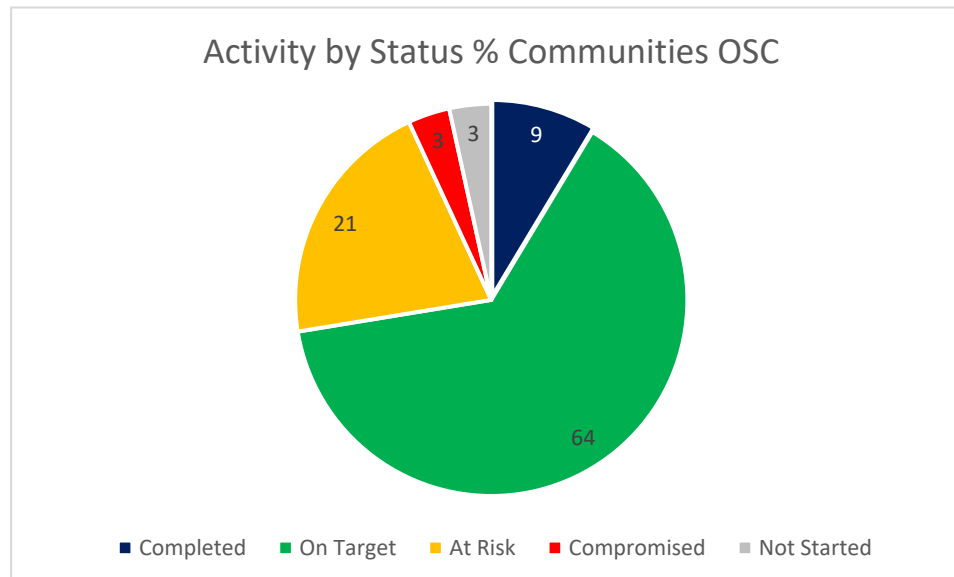


1. Communities OSC Progress on the Integrated Delivery Plan Year End

1.1 Key Insights for Year End 2022/23

Of the 192 remaining actions within the Integrated Delivery Plan, 58 are attributable to the Communities OSC. The number of activities reporting Compromised or At Risk this Quarter has reduced by 7% to 24%. 64% of activities remain on track to achieve their objectives within the set timeframes, with 3% yet to start.



The following activities are now complete.

- **Progress with plans on sustainable transport to include exploring opportunities with partner organisations to introduce more sustainable public transport options.**

The Warwickshire Enhanced Partnership (EP) for buses was established in Dec 2022. The Partnership is made up of representatives from WCC, local bus operators, the Warwickshire Rural Community Council and business representatives. The EP will help identify priorities for improving the bus offer across Warwickshire and look for sources of funding to help deliver these priorities.

- **Progress with plans on sustainable transport to include working closely with District and Borough authorities to aid further delivery of charge points in off-street carparks.**

A total of 76 twin-headed charging points have been installed across 24 locations across Warwickshire. This includes a mix of off-street car park and on-street locations. Usage continues to increase, with the total number of charging events across all sites almost doubling from 2213 events from Jan-Mar 2022 to 4368 events in Oct-Dec 2022.

- **Increase our approach to Natural Capital by using the biodiversity net gain initiative to increase our rural tree planting scheme with a target to plant 2,000 standard hedgerow trees (or small copses) on Council land by March 2023. (Subject to the award of a Local Authority Treescape Fund (LATF) bid).**
The LATF project has been successfully completed with more than 2000 trees being planted.
- **Increase our approach to Natural Capital by using the biodiversity net gain initiative to increase our rural tree planting scheme with a target to explore the creation of a tree nursery on Council land to ensure the supply of trees in future years.**
The Tree Nursery is being established.
- **Increase our approach to Natural Capital by using the biodiversity net gain initiative to increase our rural tree planting scheme with a target to maximise our contribution to the Queen’s Green Canopy (part of the Platinum Jubilee initiatives).**
Ecology Historic Environment & Landscape officers will look to support Coronation Planting and where necessary Wildflower Meadows currently being promoted by the King.

1.2 Create vibrant places with safe and inclusive communities

Activity	Status	Narrative
<p>Work with partners to prevent violence, serious & organized crime, modern slavery & human trafficking, reducing reoffending, exploitation and rural crime to meet the outcomes set by the relevant strategies and delivery plans as approved by the Safer Warwickshire Partnership Board. https://safeinwarwickshire.com/</p>	<p>At Risk</p>	<p>As referenced in the October report, serious violence and the causes of serious violence remain the biggest priority for the Safer Warwickshire Partnership Board. Violence with injury has increased by just over 5% in 2022/3 compared with 2021-22. A third of all recorded violence with injury cases are domestic abuse related. Knife related violence offences have increased across the county by just under 3%, but there are higher increases in some parts of the county, alongside increases in recorded incidences of possession of an article with a blade or point. A considerable amount of work has been undertaken by partner agencies in the delivery of Round 4 of the Safer Streets programme which has seen over £350,000 of environmental improvements in key locations across the county. Recorded Anti-social behaviour incidents have decreased across Warwickshire, by around 20% and there has also been a reduction in recorded Hate Crime incidents, by just under 8%. However, acquisitive crime rates, particularly theft of and theft from vehicles has increased by 45% and 32% respectively. These increases can in part be attributed to lower-than-normal recorded incidents in 2021-As</p>

		<p>referenced in the October report, serious violence and the causes of serious violence remain the biggest priority for the Safer Warwickshire Partnership Board. Violence with injury has increased by just over 5% in 2022/3 compared with 2021-22. A third of all recorded violence with injury cases are domestic abuse related. Knife related violence offences have increased across the county by just under 3%, but there are higher increases in some parts of the county, alongside increases in recorded incidences of possession of an article with a blade or point. A considerable amount of work has been undertaken by partner agencies in the delivery of Round 4 of the Safer Streets programme which has seen over £350,000 of environmental improvements in key locations across the county. Recorded Anti-social behaviour incidents have decreased across Warwickshire, by around 20% and there has also been a reduction in recorded Hate Crime incidents, by just under 8%. However, acquisitive crime rates, particularly theft of and theft from vehicles has increased by 45% and 32% respectively. These increases can in part be attributed to lower-than-normal recorded incidents in 2021-22.</p>
<p>Continue to deliver the Transforming Nuneaton regeneration programme - Finalising plans to redevelop Vicarage Street with planning permission secured and contractor appointed.</p>	<p>At Risk</p>	<p>Vicarage Street Development Site: outline planning application awaiting determination, estimated completion June 23. Vacant possession of key building is progressing with Wilko and Royal Mail now in contract to surrender leases.</p> <p>The Library & Business Centre is undergoing a value engineering process as part of the process to reduce cost for delivery.</p> <p>Transforming Nuneaton Highway Schemes - Abbey Green cycle scheme is due on site for delivery in Spring 23, design work progresses on Wheat Street and Corporation.</p> <p>For both the residential scheme and the highways schemes cost pressures through inflation and supply</p>

		<p>pressures are generating some risks to delivery. Works to mitigate these risks are underway. Vicarage Street Development Site: outline planning application awaiting determination, estimated completion June 23. Vacant possession of key building is progressing with Wilko and Royal Mail now in contract to surrender leases. The Library & Business Centre is undergoing a value engineering process as part of the process to reduce cost for delivery.</p> <p>Transforming Nuneaton Highway Schemes - Abbey Green cycle scheme is due on site for delivery in Spring 23, design work progresses on Wheat Street and Corporation.</p> <p>For both the residential scheme and the highways schemes cost pressures through inflation and supply pressures are generating some risks to delivery. Works to mitigate these risks are underway.</p>
<p>Continue to deliver the Transforming Nuneaton regeneration programme - Implementing highway improvement schemes with the first scheme on site during 2022/23.</p>	<p>Compromised</p>	<p>First highway scheme planned for implementation in 2022/23 will now be in 2023/2024 due to time taken to resolve planning and design issues.</p> <p>Decision made to amend design for Corporation Street scheme to avoid Compulsory Purchase Order of Dunelm site. This will reduce project cost but require elements of redesign.</p> <p>Application to release allocated Capital Investment Fund inflationary fund to be made to Cabinet for the wider programme.</p>

1.3 Deliver major infrastructure, digital connectivity and improved transport options

Activity	Status	Narrative
<p>Implement 6 new planned Cycle schemes (subject to planning and land consents) across Warwickshire, with construction either completed or underway, to support</p>	<p>At Risk</p>	<p>1) St Nicholas Park - Complete 2) Woodloes - Complete 3) Coventry Road Warwick - Delayed due to road space issues - planned for summer 2023</p>

<p>an improved network of cycle and pedestrian facilities and promote sustainable travel choices.</p> <p>Work with our partners to encourage the expansion of 4G and 5G coverage across Warwickshire, aiming for connectivity by 2025 - 100% of areas have 4G coverage (including rural locations).</p>	<p>At Risk</p>	<p>4) Kenilworth Road (K2L1a) - underway 5) Birmingham Road Stratford Phase 1 - Complete 6) Birmingham Road Stratford Phase 2 - Underway</p> <p>The Major Network Operators continue to concentrate on more urban areas leading to a slow down of the deployment into the more rural areas.</p>
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1.4 Promote inclusive, sustainable economic growth, successful business, good quality jobs and future skills

Activity	Status	Narrative
<p>Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and review the impact of the loans on the number of businesses supported</p>	<p>At Risk</p>	<p>The Local Communities and Enterprise pillar of the Warwickshire Recovery & Investment Fund (WRIF) is on track. It provided a further £323k of loans to six businesses in Q4. This brings the total value of loans in 2022/23 to £943k and the total number of businesses supported to 19.</p> <p>The Business Investment Growth (BIG) pillar of the WRIF has so far received 43 enquiries and approved one loan worth £1 million. Currently two businesses seeking £11.5 million are at due diligence stage, and we have two enquiries at the early exploratory stage seeking investments of approximately £1.75 million. The size of the BIG pillar has been reduced following a review.</p>
<p>Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and review the impact of the loans on the level of private sector investment levered</p>	<p>At Risk</p>	<p>The Local Communities and Enterprise pillar of the Warwickshire Recovery & Investment Fund (WRIF) has so far levered £934k of private sector investment on a ratio of just under £1 for every £1 of WCC investment.</p> <p>The Business Investment Growth (BIG) pillar of the WRIF has so far levered £1.5 million of private sector investment. The target for private sector investment</p>

		levered has been reduced following the reduction in the size of the BIG pillar.
Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and review the impact of the loans on the number of jobs safeguarded	At Risk	<p>The Local Communities and Enterprise pillar of the Warwickshire Recovery & Investment Fund (WRIF) has so far safeguarded 69 jobs.</p> <p>The Business Investment Growth (BIG) pillar of the WRIF has so far safeguarded six jobs. The target for jobs safeguarded has been reduced following the reduction in the size of the BIG pillar.</p>
Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and review the impact of the loans on the number of new jobs created	At Risk	<p>The Local Communities and Enterprise pillar of the Warwickshire Recovery & Investment Fund (WRIF) is forecasted to create 55 new jobs.</p> <p>The Business Investment Growth (BIG) pillar of the WRIF has so far created 58.5 jobs. The target for the number of new jobs created has been reduced following the reduction in the size of the BIG pillar.</p>
Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and review the impact of the loans on the GVA increase	At Risk	<p>The Local Communities and Enterprise pillar of the Warwickshire Recovery & Investment Fund (WRIF) is expected to deliver its GVA increase.</p> <p>The Business Investment Growth pillar is expected to deliver its revised target after the reduction in the size of the pillar.</p>
Work with our world class universities on research and development (R&D) to power growth and innovation including working with partners to develop and commission a future programme to support R&D and innovation with a focus on commercialising research and encouraging collaboration between Small & Medium Enterprises (SMEs) and research institutions.	At Risk	A review of future business support in Warwickshire has recommended that WCC and the District & Borough (D&B) Councils jointly commission a new high growth programme that would also address barriers to innovation and improve access to knowledge. However, the level of investment potentially available via the new UK Shared Prosperity Fund (UKSPF) represents an estimated 75% reduction on the amount currently

		available via European funding. Alternative funding opportunities will, therefore, need to be explored. The D&B Councils are expected to make decisions on the extent to which they wish to use some of the UKSPF funding allocations to fund a new high growth programme (if at all) between now and the end of June.
Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include through the “My World of Work” programme, support consistent and high-quality careers provision through showcasing future careers opportunities and informing young people about the range of careers pathways available to raise aspirations and support positive transition from education into employment.	At Risk	Whilst there is uncertainty with regards to the funding of a wide My World of Work programme, utilising the budget available a number of "Industry Tours" are taking place with Hospitality hosting groups of young people and adults with SEND. This will provide opportunity to pilot such work whilst further funding is sourced.

1.5 **Tackle climate change, promote biodiversity and deliver on our commitment to Net Zero**

Activity	Status	Narrative
Progress with plans on sustainable transport to include developing a strategy and action plan to move our Council fleet to sustainable energy.	Not Started	Funding for project development approved. With PMO to assign resource and then develop the use of Hydrotreated Vegetable Oil as a sustainable fuel for council vehicles.
Progress with plans on sustainable transport to include implementing a pilot to assess the suitability of delivering on street, residential EV charge points using existing street lighting connections with up to 9 points to be delivered as part of a trial in 2022/23	At Risk	The pilot initiative using street lighting connections to power EV charging points in residential streets has been delayed due to changes in standards necessitating a re-design of the charging units and re-certification of these units. The rollout is expected to take place in May 2023.

Increase our approach to Natural Capital by using the biodiversity net gain initiative to increase our rural tree planting scheme with a target to plant 10 hectares of woodland in the first year (2022/23)	Compromised	No hectares have been planted this year with the 10 hectares being moved to 2023/2024 target. Officers are progressing one site and investigating others to be planted this year with Forestry Commission grants.
Continue to take action to promote recycling: Review and refresh the joint waste strategy and action plan for Warwickshire with our partners	Not Started	The County, District and Borough Councils are all working well through the Warwickshire Waste Partnership. Service and performance improvements continue to be made wherever possible and during 2022 a new kerbside collection system including the separate collection of food waste was introduced in Stratford and Warwick districts. The local municipal Waste Management Strategy is due for review and clarity on Government's new resources and the waste strategy is awaited to allow this work to start in earnest.

1.6 Using our data and digital solutions to improve service delivery

Activity	Status	Narrative
Deliver our Customer Experience programme to improve how users of our services can have a better experience of interacting with the Council. Our initial focus will be on improving Home-to-School Transport: Build on our review of school admissions to undertake a complete end to end review of our Home to School Transport arrangements to support the provision of school places.	Not Started	Following on from the SEND Transport review a project looking at Home to School Transport in total will commence and consider improvements for the customer journey. The project is currently being worked up and resource to be provided by the PMO.

1.6 The following Activities are On Track

Activity
Create a pipeline of projects and initiatives across the county to develop neighbourhoods and generate pride in our localities - Identify and invest in revitalising those town centres which are a priority based on our approach to Levelling-Up with priority actions determined.
Improve sites and facilities for Gypsy and Traveller communities through a programme of capital works to Council owned sites.

Implement a rolling programme of road safety improvements to address the top accident cluster sites in the County. This will include pedestrian schemes, speed camera pilots, casualty reduction roundabout schemes and road safety education initiatives. <https://www.warwickshire.gov.uk/roadsafety>.

Deliver our Warwickshire Fire & Rescue Service (WFRS) 2-year improvement plan - **Improve the understanding of Equality, Diversity and Inclusion across our Warwickshire Fire & Rescue Service including undertaking a cultural audit, staff engagement, training and a review of fire station facilities.**

Deliver our Warwickshire Fire & Rescue Service (WFRS) 2-year improvement plan - **Deliver new firefighter training sites to upgrade our facilities. review of fire station facilities.**

Deliver our Warwickshire Fire & Rescue Service (WFRS) 2-year improvement plan - **Achieve a positive reinspection outcome by Her Majesty's Inspectorate of Constabulary and Fire & Rescue Services (HMICFRS).**

Deliver a refreshed Local Transport Plan (LTP4) for Warwickshire that sets out the priority areas for the County's transport policies and strategies around the themes of Wellbeing, Environment, Place and Economy. <https://ask.warwickshire.gov.uk/insights-service/ltp-themes/>

Deliver priority Road schemes that will make it easier to travel around the County including **a new signalised gyratory at the Stoneleigh junction on the A46.**

Deliver priority Road schemes that will make it easier to travel around the County including **opening up the existing Bermuda Bridge over the A444 to two-way traffic delivering additional highway capacity and improved connectivity between West Nuneaton and Griff Roundabout.**

Deliver priority Road schemes that will make it easier to travel around the County including **improvements to the Europa Way corridor in Leamington Spa / Warwick to improve connectivity to the M40, reduce congestion and support local development.**

Work with our partners to encourage the expansion of 4G and 5G coverage across Warwickshire, aiming for connectivity by 2025 - 85% of premises are gigabit connected.

Work with our partners to encourage the expansion of 4G and 5G coverage across Warwickshire, aiming for connectivity by 2025 - 60% of urban areas have 5G coverage.

Work with our partners to encourage the expansion of 4G and 5G coverage across Warwickshire, aiming for connectivity by 2025 - 99% of areas have access to Broadband superfast

Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and **review the impact of the loans on the amount of land and development enabled.**

Building on our pandemic recovery work, continue to implement a business support programme to address specific barriers to business growth including **pre-start support for new business ideas.**

Building on our pandemic recovery work, continue to implement a business support programme to address specific barriers to business growth **including start-up support for new businesses.**

Building on our pandemic recovery work, continue to implement a business support programme to address specific barriers to business growth including **support for businesses looking to access finance.**

Building on our pandemic recovery work, continue to implement a business support programme to address specific barriers to business growth including **support for tech-based and other innovation-led businesses.**

Building on our pandemic recovery work, continue to implement a business support programme to address specific barriers to business growth including **specialist sector support including a dedicated programme to support the recovery and future growth of the tourism and leisure sector.**

Building on our pandemic recovery work, continue to implement a business support programme to address specific barriers to business growth including **specialist sector support including a comprehensive programme of business loans and grants.**

Building on our pandemic recovery work, continue to implement a business support programme to address specific barriers to business growth including **specialist sector support including support and brokerage on skills, apprenticeships and recruitment.**

Work with partners to secure funding from the UK Shared Prosperity Fund and other Government programmes for Warwickshire for business support and employment & skills programmes.

Promote Warwickshire and secure inward investment by developing and delivering Sector Growth Plans for our key priority sectors; automotive, advanced engineering & manufacturing, digital creative and tourism.

Work with our partners and businesses to transition towards a goal of decarbonising the Warwickshire economy **including supporting Coventry City Council and Coventry University with the delivery of the Coventry and Warwickshire Green Business Programme to maximise take-up of the support by Warwickshire businesses.**

Work with our partners and businesses to transition towards a goal of decarbonising the Warwickshire economy including **Working with partners to develop and commission a future programme to support Warwickshire businesses with the transition towards a net zero economy and the growth of the low carbon sector in Warwickshire.**

Work with our world class universities on research and development (R&D) to power growth and innovation including **working with Coventry City Council and Coventry University to deliver the Coventry and Warwickshire Innovation Programme.**

Work with our world class universities on research and development (R&D) to power growth and innovation including **working with the University of Warwick Science Park to deliver the “Business Ready” programme.**

Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include **delivering our Fair Chance Employers and Supported Employment programme to support Warwickshire employers to break down the barriers to sustainable employment and consider employing those further from the job market.**

Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include **providing a digital marketplace for career opportunities in Warwickshire to be showcased in an accessible way which will provide opportunity for over 10,000 15-25 year olds, help businesses market their careers and provide schools with career resources.**

Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include **offering the Warwickshire Apprenticeships Support programme to employers to increase the take up of Apprenticeships across the County by sharing Apprenticeship Levy funds with external businesses.**

Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include **work with local businesses, partners and stakeholders to refresh the Council's Careers Strategy, addressing the post-pandemic recruitment challenges and identifying the future skills agenda to ensure Warwickshire residents are able to access careers and learning which deliver sustainable employment and meet the future demands of the Warwickshire economy.**

Attract tourism and maximise the benefits of Warwickshire’s magnificent heritage, culture and visitor economy to include **a focus on working with partners to create a Tourism Sector Growth Plan for Warwickshire to inform our future programme of work to support the sector.**

Explore place-based opportunities to deliver regeneration and improve social mobility as part of the Levelling-Up strategy to include **developing the Leamington Transformation Framework, alongside Warwick District Council and Leamington Town Council, specifically looking at place making and accessibility in the town centre.**

Explore place-based opportunities to deliver regeneration and improve social mobility as part of the Levelling-Up strategy to include **delivery of the Transforming Nuneaton programme, specifically Abbey Green Cycle Route and a new public realm and wayfinding project.**

Progress with plans on sustainable transport to include **engaging with the Government's strategy for Electric Vehicle (EV) Charging and seek funding through government schemes for EV developments.**

Progress with plans on sustainable transport to include **investigating the development and implementation of rural charging hubs in Warwickshire.**

Increase our approach to **Natural Capital** by using the biodiversity net gain initiative to increase our rural tree planting scheme with a target to plant an accumulated 30 hectares of woodland by March 2024.

Increase our approach to **Natural Capital** by using the biodiversity net gain initiative to increase our rural tree planting scheme with a target to Implement a woodland tree strategy for Warwickshire with our partners.

Continue to take action to promote recycling: **Deliver an annual campaign of communications and activities to encourage further waste reduction and recycling across the county.**

Deliver a programme of technology upgrades for Warwickshire Fire and Rescue Service to support operational performance and national compliance with standards including updating our operational management & risk management system for recording for fire risks and hazards in buildings and our mobile data terminals on fire appliances.

Implement a new Trading Standards IT system to support our Trading Standards team to continue to address issues of community safety and protection.